

We claim:

5 1. A framework for a build and operate program, comprising:
 one or more build processes;
 one or more operate processes;
 one or more management processes; and
 a plurality of links formed as outputs from said build, operate and management
10 processes that form inputs to one or more other build, operate or management processes;
 and wherein a said link has associated with it exit conditions that must be satisfied
before the link can be traversed from output to input.

15 2. The framework of claim 1, wherein said build processes precede said
operate processes, with an overlapping boundary therebetween such that some operate
processes are able to be executed before all build processes are executed.

20 3. The framework of claim 2, wherein sequentially linked build and operate
processes are assigned to one of a plurality of prescribed process streams, and wherein links
spanning across two or more process streams form planning milestones so far as the outputs
represented by the link are concerned.

25 4. The framework of claim 3, wherein each management process is linked
only to either a build process or an operate process.

 5. The framework of claim 1, wherein said exit conditions represent
deliverable products or services that have been agreed to be provided.

30 6. A framework for a large-scale sporting event, comprising:
 a set of build processes generally followed by a set of testing processes, generally
followed by a set of operations processes, generally followed by a set of game-day processes;
 a set of management processes related to all of said build, testing, operations, and

00806022425960

game-day sets of processes;

a plurality of links formed as outputs from individual build, test, operate, game-day, and management processes that form inputs to one or more other build, test, operate, game-day, and management processes; and

5 wherein said link has associated with it exit conditions that must be satisfied before the link can be traversed from output to input.

7. The framework of claim 6, wherein sequentially linked build and operate processes are assigned to one of a plurality of prescribed process streams, and wherein links
10 spanning across two or more process stream form planning milestones so far as the outputs represented by the link are concerned.

8. The framework of claim 7, wherein each management process is linked
15 only to either a build process or an operate process.

9. The framework of claim 6, wherein said exit conditions represent deliverable products or service levels that have been agreed to be provided.

10. A method for establishing a build and operate program, comprising the
20 steps of:

defining one or more build processes;

defining one or more operate processes;

defining one or more management processes;

forming a plurality of links as outputs from said build, operate, and management
25 processes and inputs to one or more other build, operate, or management processes.

11. The method of claim 10, wherein said build processes precede said operate processes, with an overlapping boundary therebetween such that some operate processes are able to be executed before all build processes are executed.

12. The method of claim 11, wherein sequentially linked build and operate processes are assigned to one of a plurality of prescribed process streams, and wherein links
30

008060 25725960

13. The method of claim 12, wherein each management process is linked only
5 to either a build process or an operate process. .

10 15. A method for executing a build and operate program, comprising the steps
of:

defining one or more operate processes;

15 forming a plurality of links as outputs from said build, operate, and management
processes and inputs to one or more other build, operate, or management processes; and

20 16. The method of claim 15, wherein said build processes precedesaid operate processes, with an overlapping boundary therebetween such that some operate processes are able to be executed before all build processes are executed.

17. The method of claim 16, wherein sequentially linked build and operate
25 processes are assigned to one of a plurality of prescribed process streams, and wherein links
spanning across two or more process stream form planning milestones events so far as the
outputs represented by the link are concerned.

18. The method of claim 17, wherein each management process is linked only
30 to either a build process or an operate process.

JP920000171 US1

20. The method of claim 19, wherein said exit conditions are determined by the steps of:

5

10

15

20

20

25

25

30

24. A method for executing a build and operate program comprising the steps of:

determining program requirements;

5 defining build, operate, and management processes, and related links therebetween, based on said requirements;

beginning with an ultimate operate process, determining what requirements should be met to perform that process, defining exit criteria for immediately preceding processes and continuing to progressively determine requirements for each preceding process
10 to determine exit criteria for each said process, said exit criteria required to be satisfied before a link between processes can be traversed; and

traversing said processes over time.

25. The method of claim 24, wherein said requirements include deliverable
15 products and service levels.

26. A method for executing a build and operate program, comprising the steps of:

beginning with an ultimate operate process, determining what requirement should be
20 met to perform that process, defining exit criteria for immediately preceding processes, and continuing to progressively determine requirements for preceding processes to determine exit conditions for each said process, said exit criteria required to be satisfied before a link between processes can be traversed.

27. The method of claim 26, wherein said exit conditions include deliverable
25 products or service levels.

28. The method of claim 27, wherein said processes include build, operate, and management processes.